

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

July 15, 2026

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the I Hotel and Conference Center, Illinois Ballroom, 1900 South First Street, Champaign, Illinois, on Wednesday, July 15, 2026, beginning at 12:33 p.m.

Trustee Jesse H. Ruiz, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Dr. Suzet M. McKinney;¹ Ms. Sarah C. Phalen;² Mr. Jesse H. Ruiz; Dr. Bryan S. Traubert; Ms. Minnah Saleh, student trustee, Springfield. Ms. J. Carolyn Blackwell; Ms. Tami Craig Schilling; Mr. Joseph Gutman; Mr. Wilbur C. Milhouse III; Ms. Gabrielle Stewart, student trustee, Urbana; and Ms. Wazeera Shekoni, voting student trustee, Chicago, attended as guests.

Also present were President Timothy L. Killeen; Mr. Howard S. Engle, treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Charles L. Isbell Jr., chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Marie Lynn Miranda, chancellor,

¹ Dr. McKinney attended via remote videoconference.

² Ms. Phalen joined at 1:13 p.m. via remote videoconference.

University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Scott E. Rice, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

MOTION FOR EXECUTIVE SESSION

Mr. Ruiz stated: “A motion is now in order to convene an executive session to consider the following topics as permitted under Section 2(c) of the Illinois Open Meetings Act: pending, probable, or imminent litigation against, affecting, or on behalf of the University (subsection 11).” On motion of Mr. Cepeda, seconded by Dr. Traubert, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 1:13 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 1:15 p.m. Mr. Ruiz gave an overview of the meeting and congratulated Dr. Enrico Benedetti, Warren H. Cole Chair in Surgery, professor and head, Department of Surgery, and interim G. Stephen Irwin Dean, College of Medicine, on his recent congressional testimony. Mr. Rice welcomed Mr. Mike Fagan, senior director of claims, University of Illinois System, and he described his background and experience. Mr. Rice recognized Mr. Stuart Allen, director of claims, University of Illinois System, who would be retiring after 26 years of service. He remarked on Mr. Allen's exceptional professionalism and judgement, and he thanked Mr. Allen for everything he has done for the University. Mr. Ruiz thanked Mr. Allen for his expertise and commitment to the University on behalf of the Board, and he wished him all the best in his well-earned retirement.

Mr. Ruiz requested a motion to approve the minutes of the meeting held May 20, 2026. On motion of Dr. Traubert, seconded by Mr. Cepeda, the minutes were approved. There were no "nay" votes.

OPENING REMARKS

Mr. Ruiz asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish highlighted UI Health's Leapfrog A safety grade, its Centers for Medicare and Medicaid Services four-star quality rating, its American Nurses Credentialing Center nursing Magnet recognition, and the recent designation from

Leapfrog and the American Diabetes Association as a national leader in caring for people with diabetes, and he said that there is much to celebrate this year. He said these accomplishments represent exceptional leadership and service across UI Health. Dr. Barish said that today's reports would include information on the use of artificial intelligence (AI) in the hospital and clinics. He thanked Dr. Benedetti for his congressional testimony the previous day.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON JULY 16, 2026

Mr. Ruiz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on July 16, 2026. All recommended items discussed at the meeting are on file with the secretary.

Approve Minutes of the Board of Trustees
as the Sole Member of Wolcott, Wood and Taylor, Inc., Meeting

Mr. Ruiz stated that the minutes reflect the meeting of the Board of Trustees as the sole member of Wolcott, Wood and Taylor, Inc., held on July 17, 2025. There were no questions or comments about the minutes, and Mr. Ruiz stated that the Board of Trustees as the sole member of Wolcott, Wood and Taylor, Inc. would be meeting the following day and would vote to approve the minutes at that time. He noted that the annual report for Wolcott, Wood and Taylor, Inc. was submitted and made available to members of the Board.

Approve Amendments to the Medical Staff Bylaws,
University of Illinois Hospital and Clinics, Chicago

Mr. Ruiz asked Dr. Jonathan M. Radosta, chief medical officer, University of Illinois Hospital and Clinics, to report on the recommendation to approve amendments to the Medical Staff Bylaws. Dr. Radosta stated that the proposed amendments were approved by the Medical Staff Executive Committee and by medical staff members. He said the amendments include clarification regarding attendance by practitioners at required orientation; addition of two new committees of the medical staff; a change to the corrective action process allowing two additional committees to recommend corrective action for medical staff; and addition and clarification of employment criteria for advance practice providers. Dr. Radosta indicated redline and clean versions of the revised Medical Staff Bylaws were provided to members of the committee.

Amend the Medical Service Plan Bylaws, College of Medicine, Chicago

Next, Mr. Ruiz asked Dr. Heather M. Prendergast, vice dean for clinical affairs, University of Illinois College of Medicine, University of Illinois Chicago, and executive director, University of Illinois Physician Group, to discuss the recommendation to amend the Medical Service Plan (MSP) Bylaws. Dr. Prendergast stated that these proposed changes are intended to strengthen governance and ensure alignment with current institutional and practice standards. She said the proposed changes clarify roles and responsibilities of MSP members; align MSP governance language with the University of

Illinois Hospital and Clinics Medical Staff Bylaws to promote consistency across the clinical enterprise; and reinforce the expectations of professionalism. Dr. Prendergast told the committee that these revisions have undergone a comprehensive review process, and she said the amendments have been endorsed by the MSP Board of Directors and ratified by the MSP members. She said the revisions reflect an ongoing commitment to accountability, professionalism, and excellence in patient care. Dr. Prendergast noted that redline and clean versions of the revised MSP bylaws were provided to members of the committee.

There were no questions regarding these recommendations and no objections to these items being forwarded to the full Board for consideration.

PRESENTATIONS

Hospital and Clinics Chief Executive Officer Report

Mr. Ruiz asked Mr. Scott Jones, interim chief executive officer and chief operating officer, University of Illinois Hospital and Clinics, to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Jones began his presentation by reporting on the use of AI in the hospital and clinics. He introduced Dr. David Chestek, associate professor of clinical emergency medicine and chief medical information officer, UI Health, and he thanked him for his efforts related to AI. Mr. Jones gave examples of the use of AI and its impact. He highlighted the use of ambient

listening and showed a chart depicting the impact of ambient listening on visits with providers.

Mr. Jones announced that UI Health was recently recognized as a leader caring for people with diabetes by the American Diabetes Association and the Leapfrog Group. He said the hospital also achieved a top score in the Lown Institute Hospitals Index and was recognized for inclusive healthcare and policies in the Human Rights Campaign Healthcare Equity Index.

Next, Mr. Jones presented financial results and gave a summary of Fiscal Year 2026 through April 2026. He reported on the 10-month operating margin and said clinic visits, surgeries, and emergency visits increased from Fiscal Year 2025. Mr. Jones said this period ended with 133 days cash on hand, which is \$471.0 million in unrestricted and internally restricted cash investments. He then presented the 10-month year-to-date results of actual and budgeted operating expense and revenue, and he reported unrestricted and internally restricted cash and investments. Mr. Ruiz inquired about key factors contributing to the positive operating results, and Mr. Jones expressed appreciation for the work of the revenue cycle team. He said efforts to control expenses have been underway, and he gave an example of reduced costs for medical supplies due to a standardized approach.

Dr. Miranda asked Mr. Jones to discuss the days of cash on hand and reserve funds. Mr. Jones stated that ideally, the days of cash on hand would be higher, and he told the committee that it costs \$3.7 million per day to run the hospital. Mr. Engle asked how the cash on hand is invested, and Mr. Jones stated that the funds are part of the

University's operating pool. Mr. Jones discussed concern regarding new rules for Medicaid eligibility and the potential impact on the hospital. Dr. Barish referred to Standard and Poor's and Moody's credit ratings and said the process by which ratings are determined could be discussed at a future meeting of the committee, potentially in September. Mr. Cepeda inquired about the use of AI and whether it is being used to replace or enhance services. Mr. Jones stated that it is being used to enhance services, and he said that ambient listening saves physicians' time while improving the patient experience.

Chief Medical Officer Report, including Quality Data

Mr. Ruiz asked Dr. Radosta to give the Chief Medical Officer report (materials on file with the secretary). Dr. Radosta first gave a report on quality data and showed the dashboard of Fiscal Year 2026 performance through April 2026. He highlighted central-line-associated bloodstream infections and said efforts are underway to improve targets.

Dr. Radosta then began the Chief Medical Officer report and congratulated the Top Box Docs who he said are ranked amongst the top in the country. He reported on the results of the engagement survey and referred to continued improvement in engagement scores. Dr. Radosta then shared data on efforts to reduce length of stay for patients and create capacity and said the average length of stay has decreased by 0.5 days over the last five years, resulting in 30 additional beds. Discussion followed regarding efforts to decrease length of stay while ensuring patient care, and Dr. Radosta indicated that it is better that the patient not be kept in the hospital longer than is necessary. Mr.

Ruiz inquired about home health resources, and Dr. Radosta stated that there has been some growth in home health services but not enough.

Compliance Update

Mr. Ruiz asked Ms. Crystal Singleton, chief compliance officer, University of Illinois Hospital and Clinics, to give a compliance update (materials on file with the secretary). Ms. Singleton discussed the Board's oversight role and responsibilities and gave a real-world example of a compliance failure that resulted in a \$6.73 million settlement. Ms. Singleton then shared Fiscal Year 2026 work-plan progress and reported on the Fiscal Year 2026 compliance risk assessment. She showed a comparison of participation from 2024 to 2026, demonstrating an increase in the level of engagement. Ms. Singleton showed the number of reports submitted to the compliance hotline from Fiscal Year 2024 to 2026 and noted that Fiscal Year 2026 reports were less than the Fiscal Year 2025 peak but above the Fiscal Year 2024 baseline. She said reporting quality remains strong. Ms. Singleton presented a chart depicting reports by category and shared industry benchmarking, noting that compliance-related substantiation is aligned with industry benchmarks. She then reported on Corrective Action Plans (CAPs), 51 percent of which were driven by hotline reports, and showed the categories of CAPs derived from hotline reports. Ms. Singleton concluded her presentation by sharing the proposed Fiscal Year 2027 workplan.

Mr. Ruiz thanked Ms. Singleton for the presentation. Mr. Cepeda inquired about hotline reports related to employee misconduct, and Ms. Singleton stated that these

reports are often human resources-related issues rather than compliance. Committee members also discussed the CAPs derived from hotline reports. There were no additional questions or comments regarding the presentation.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Ruiz asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for September 16, 2026, in Champaign.

MEETING ADJOURNED

Mr. Ruiz then asked for a motion to adjourn the meeting. On motion of Dr. Traubert, seconded by Mr. Cepeda, the meeting adjourned at 2:00 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN
Secretary

JESSE H. RUIZ
Chair

EILEEN B. CABLE
Special Assistant to the Secretary